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Form 160c

(13)

1 April 1986

MEMORANDUM FOR: Deputy Director for Operations

Deputy Director for Science and Technology

Deputy Director for Administration

FROM:

Executive Secretary

SUBJECT:

Reevaluation of Priorities

At this morning's Staff Meeting, the DCI made reference to a request he had made that "the Deputies" take a hard look at our resource base to make sure the "base" supports our priorities--this is to be done even if it means reducing the people and dollar resources applied to other areas in the base.

As additional $\underline{background}$, I am providing a copy of a memorandum the and Bob Gates on this subject. This is for your information only (to give you an idea of where the DCI was coming from this morning). You should not take any action on this until you have received specific guidance to that affect from Bob and Jim.

Attachment: DCI Memo ER 86-1429, dtd 27 Mar 86

cc: Comptroller

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27 March 1986

MEMORANDUM FOR: Executive Director

Deputy Director for Intelligence

FROM:

Director of Central Intelligence

SUBJECT:

Reevaluation of Priorities

l. In my various discussions relating both to the prospective budget levels and where we get people and resources to do what needs to be done on urgent high priority tasks like counterterrorism, mobile missiles, etc., etc., it is clearly necessary that we initiate promptly a special exercise more focused than ever to "scrub" our base and review and reevaluate our priorities.

2. In talking to the DO Futures Conference on 25 March, I was questioned about where we are going to find the people to carry out a strong counterterrorism program, meet new requirements.	
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in light of the budgetary outlook, a major part of the answer will have to be	
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urgent requirements.	1

- 3. Will both of you give some thought as to how we can best assure that the substantive people take a new look in each division and each office, or even lower offices if appropriate, to question all activities, to review priorities, and to see where resources and funding can be taken from less urgent and less important activities in order to be sure that we meet the really pressing needs. My offhand thinking would be to have some kind of a mechanism which would require office chiefs, and perhaps even subordinate units, to report on what changes in priority and what shifting and reduction in resources they are prepared to recommend in light of the situation we face. Perhaps we should set a target for each unit to achieve with its recommendations. Whatever target others.
- 4. Give me your views on this or let's arrange a brief meeting to formulate a process for accomplishing this.

William : Casey

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